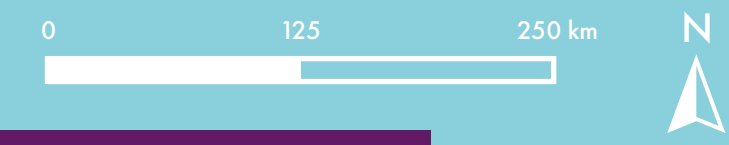


# Shell Brasil Portfolio

Pre- 2013



**Raízen JV**  
Shell: 50% / Cosan: 50%

**Shell Energy Brasil**  
Shell: 100%

**BM-S-54 – Gato do Mato** 🌊 ~1,720-2050m  
Shell\* 80% / Total 20%

**Lube Oil Blending Plant**  
Shell: 100%

**Trading**  
Shell: 100%

Rio de Janeiro  
Headquarters

Pipeline: **Lula - Mexilhão (Rota1)**  
Shell: 25%

Pipeline: **Carioca (Lapa)**

Pipeline: **Sapinhola - Lula**

Pipeline: **Gas Export Pipeline - BC10**

Pipeline: **Oil Pipeline A1 - A2 - Abalone - BC10**

**BC-10 - Parque das Conchas** 🌊 ~1,780m  
Shell\* 50% / ONGC 27% / Qatar Petroleum 23%  
▪ FPSO Espírito Santo

**Bijupirá-Salema** 🌊 ~400-870m  
Shell\* 80% / Petrobras 20%  
▪ FPSO Fluminense

São Paulo

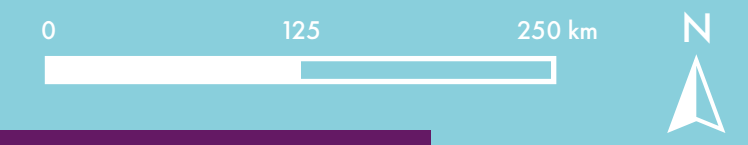


## Legend

- Exploration
- On-stream
- Under Development
- Oil Pipeline
- Gas Pipeline
- - Non-Shell Pipeline
- % Shell working interest
- \*Operator
- 🌊 Water Depth

# Shell Brasil Portfolio

2013



**Raízen JV**  
Shell: 50% / Cosan: 50%

**Shell Energy Brasil**  
Shell: 100%

**BM-S-54 – Gato do Mato** 🌊 ~1,720-2050m  
Shell\* 80% / Total 20%

**Lube Oil Blending Plant**  
Shell: 100%

**Trading**  
Shell: 100%

Rio de Janeiro Headquarters

Pipeline: **Lula - Mexilhão (Rota1)**  
Shell: 25%

Pipeline: **Carioca (Lapa)**

Pipeline: **Sapinhola - Lula**

Pipeline: **Gas Export Pipeline - BC10**

Pipeline: **Oil Pipeline A1 - A2 - Abalone - BC10**

**BC-10 - Parque das Conchas** 🌊 ~1,780m  
Shell\* 50% / ONGC 27% / Qatar Petroleum 23%  
▪ FPSO Espírito Santo

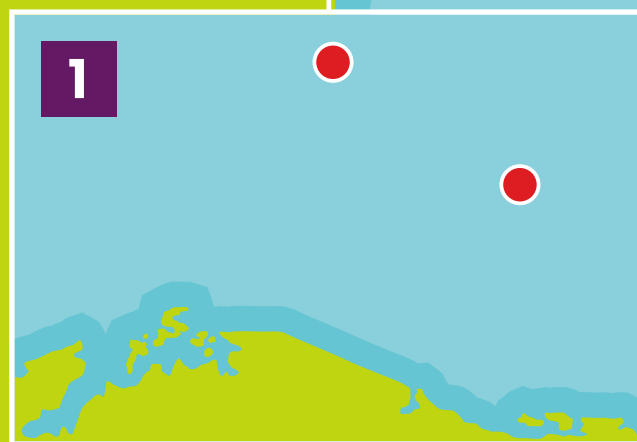
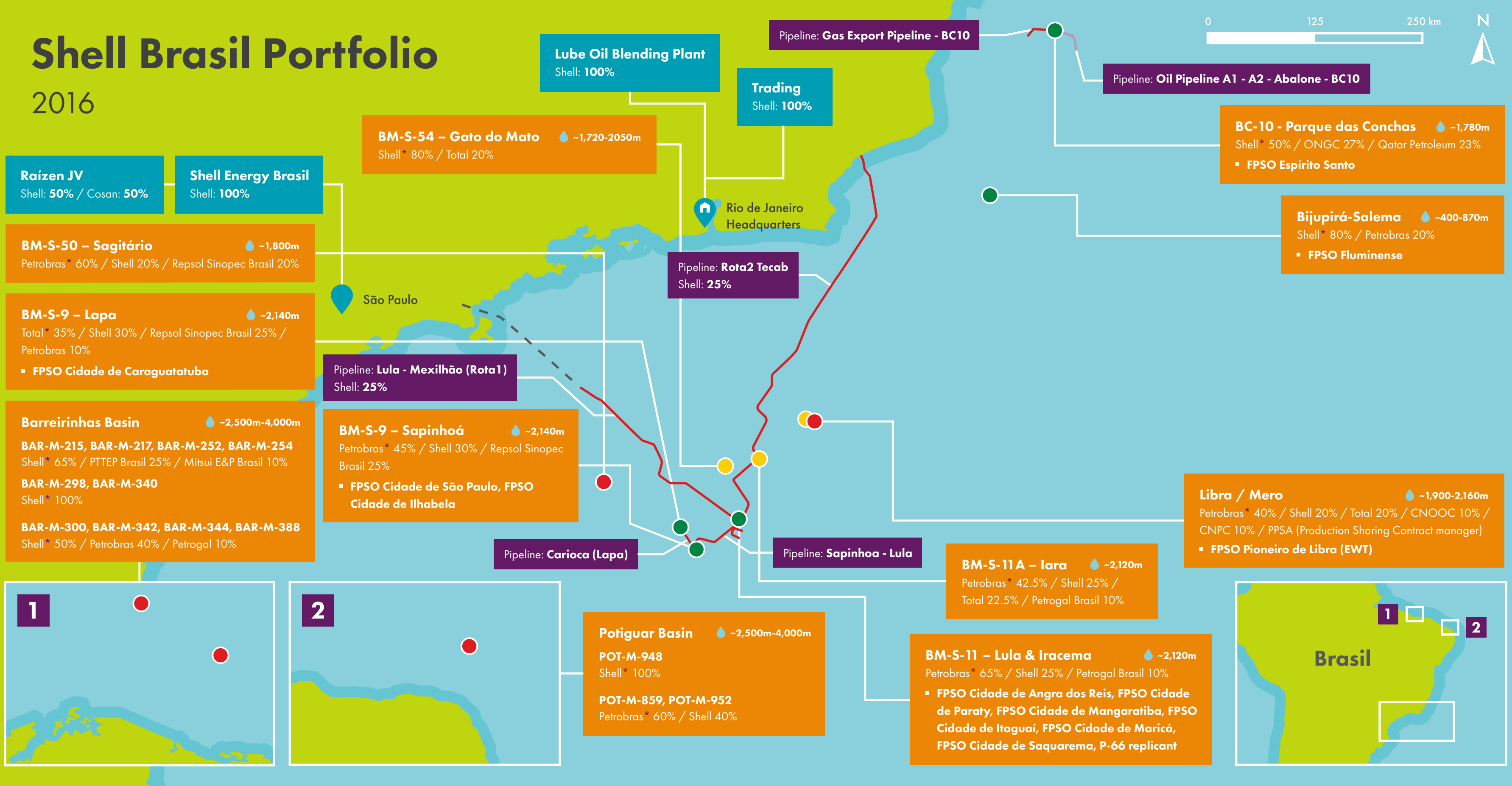
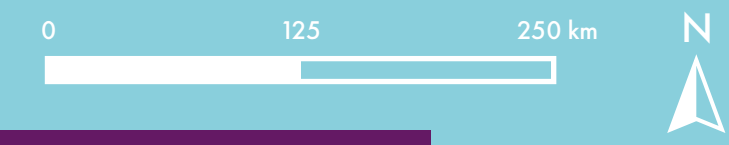
**Bijupirá-Salema** 🌊 ~400-870m  
Shell\* 80% / Petrobras 20%  
▪ FPSO Fluminense

**Libra / Mero** 🌊 ~1,900-2,160m  
Petrobras\* 40% / Shell 20% / Total 20% / CNOOC 10% / CNPC 10% / PPSA (Production Sharing Contract manager)  
▪ FPSO Pioneiro de Libra (EWT)



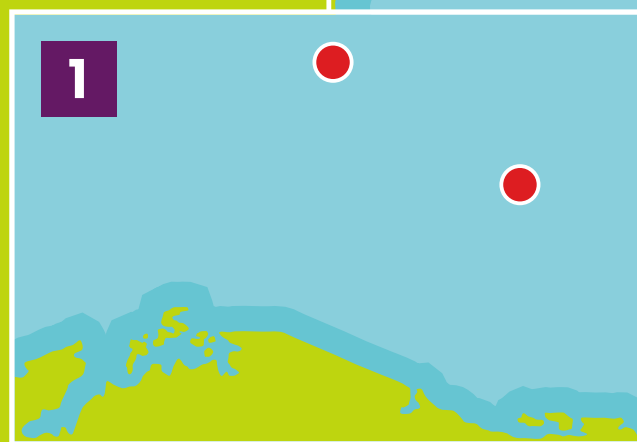
# Shell Brasil Portfolio

2016



# Shell Brasil Portfolio

2017



## Legend

- Exploration
- On-stream
- Under Development
- Oil Pipeline
- Gas Pipeline
- - Non-Shell Pipeline
- % Shell working interest
- \*Operator
- 💧 Water Depth

# Shell Brasil Portfolio

2019

